

KEINEKRATZER RESEARCH LIBRARY

AI Interior Design Platform - Market & Financial Analysis

Public case-study edition of a 2025 launch and monetization assessment

RESEARCH PERIOD	June 2025
PUBLIC EDITION	September 2026
SCOPE	Russia & CIS focus · AI visualization · lightweight design tools · monetization · unit economics
AUTHOR	Egor Starodubov · keinekratzer.com

Edited and condensed from a completed 2025 client deliverable. Client identity and old contact details were removed, machine-translated phrasing was normalized, and first-person company language was converted to neutral project language. Market figures, competitor snapshots and roadmap dates are historical to the original research period unless stated otherwise; this edition is not presented as a current 2026 market forecast.

Executive summary

The project evaluated a cloud-based visual-design platform combining a lightweight 2D room planner, AI-assisted furniture and decor placement, photorealistic rendering, and a product catalog that could connect design activity with furniture and decor purchases.

The original study assessed market size, customer segments, technology and behavior trends, competition, monetization, unit economics and a staged product roadmap. It focused on Russia and CIS, with global design software and generative-AI markets used as contextual benchmarks.

The core thesis was not that AI alone created defensibility. The proposed differentiation was the combination of a low-friction design workflow, AI visualization, localized product data and an e-commerce path from visual idea to purchase.

Important interpretation

The strongest numerical outputs in the original report - TAM/SAM/SOM, conversion, CAC/LTV and break-even - were model assumptions or research-period estimates. They are preserved here as an example of how the decision model was structured, not as current market facts.

1. Method and limitations

The study utilized open market research reports (global and Russian), statistics from industry associations (AKIT, ARIR, etc.), news from specialized publications (Sostav, Kommersant, Retail.ru, etc.), as well as competitor data from public sources and reviews. Trend data (e.g., AI use, CPA dynamics) were taken from current research for 2023–2025 and supported by figures and citations. Financial indicators and unit economic metrics were calculated based on benchmarks of comparable products (e.g., Canva, Planner 5D, etc.) and hypotheses verified by the team's expertise.

Secondary research methods (desk research) were used for market analysis: collecting quantitative metrics (market sizes, growth rates, audiences) and then extrapolating them to the target segment. A competitive analysis of features and pricing was conducted using a comparison table. The financial model was developed in Excel: tables for calculating TAM/SAM/SOM, unit economic scenario plans (conservative/baseline/optimistic), and a two-year profit and loss (P&L) forecast were created. All formulas are transparent, and key assumptions are defined as separate parameters for easy modification and automatic recalculation of the models.

Direct data on the AI interior design niche in Russia is limited, so the SAM volume was estimated using indirect methods (regional share of the global market, online sales volume in the furniture segment, etc.). Due to the rapid development of AI technologies, some trends are illustrated by global data, suggesting similar trends in the local market. All significant facts are supported by references.

- Secondary research used public market reports, industry statistics, specialist publications, competitor pricing and product reviews.
- The original financial model separated key assumptions so scenarios could be changed and recalculated in Excel.
- Direct data for the AI interior-design niche in Russia was limited; the SAM therefore used indirect methods and related-market proxies.
- Fast-moving AI and software-market facts should be refreshed before using this document for a new investment or launch decision.

2. Market-size framing

The 2025 model used the broader digital-content-creation market as a contextual TAM and then narrowed toward interior-design software and the Russia/CIS opportunity. The original report placed broad global TAM above \$50 billion in annual value, while the regional SAM was estimated at approximately RUB 14.85 billion. A 5-10% SOM was modeled as a medium-term scenario, not as an observed share.

Layer	How the original model framed it	Interpretation
TAM	Global digital content creation and design-tool spend; interior-design software as a narrower reference	Directional context, not a precise product market

SAM	Russia and CIS users/businesses reachable by a localized visual-design platform	Estimated using regional shares and adjacent-market proxies
SOM	5-10% of modeled regional market in a successful scaling case	Scenario assumption; not evidence of achievable market share

3. Audience segments

These are entrepreneurs, owners of small furniture/decoration stores, realtors, and marketers in small and medium-sized businesses who need to create visual materials themselves. Their challenge is the lack of budget and time for professional designers. For example, a furniture store wants to beautifully design catalog photos and interior scenes for advertising, but hiring a visualizer is expensive.

These are interior decorators, freelance designers, and small design firms. Their biggest challenge is the long turnaround time and high cost of traditional software. A typical designer draws a plan in AutoCAD, then manually selects furniture, and renders it in 3ds Max or Corona—a single room can take several days. Furthermore, Autodesk and Adobe licenses cost hundreds of dollars per year. Alternatively, platforms like Planner 5D or Homestyler are sometimes used for quick concept development, but they lack precision and control.

This includes a wide range of users planning a renovation or purchasing furniture for their home, as well as home improvement enthusiasts. Their biggest pain points include a lack of understanding of how the interior will look, difficulty choosing a style, and a reluctance to overpay for designers. Currently, these people either do renovations "by eye," drawing by hand or in Excel, or use free services.

The platform has a defined value proposition for each group: for small businesses, it's about saving money on content and increasing sales through striking visuals; for designers, it's about accelerating workflows and reducing costs; and for the mass user, it's about realizing the dream of a beautiful, barrier-free home. This segmentation will help target marketing and prioritize features (initially, the focus will be on groups 1 and 3 as the largest and most ready for self-service).

Segment	Primary job	Original value thesis
Small businesses & marketers	Create visual content quickly without specialist production	Lower cost and faster content creation
Professional designers	Accelerate concepts and routine visualization	More client capacity and faster iteration
Private clients	Explore renovation/furniture choices without mastering CAD	Simple self-service planning and design suggestions

4. Market trends observed in the original research

The report identified four supporting trends: rapid adoption of generative visualization, performance/CPA economics, growth in homes delivered with basic finishing, and the rise of lightweight design tools that move work away from specialist desktop software.

Artificial intelligence is rapidly entering the visual content creation space. In 2022–2023, there was an explosion in the popularity of generative image models (DALL-E 2, Stable Diffusion, Midjourney, etc.). It is estimated that over 15 billion images have already been created using text-to-image algorithms since 2022. On average, AI now generates ~34 million images every day—a staggering volume, demonstrating that the technology has quickly become a mass-market tool. Moreover, ~80% of these images are generated using the open-source Stable Diffusion model, which is integrated into hundreds of apps and services.

For the design market, this means that both professionals and amateurs are actively using neural networks. There are already experiments in AI-powered interior design: for example, the Interior AI service allows users to upload a photo of an empty room and receive design ideas in different styles. Major developers are also moving in this direction: Adobe has integrated the Firefly neural network into Photoshop (Firefly users have created 1 billion images in three months).

Advertising and e-commerce clients are increasingly focused on paying for results (be it a lead, a sale, or an action). In Russia, the performance marketing market (including CPA networks and affiliate programs) is growing despite the

economic downturn. According to surveys, 63% of advertisers increased their CPA budgets in 2020 (15%—more than a quarter), and this trend continues. Following the turbulence of 2022, the lead generation market is expected to regain momentum in 2023. However, increased competition is driving up the cost per acquisition (CPA): in Q2 2024, the average cost per action in online advertising increased by 44% year-on-year.

According to a Dom.RF report, the share of apartments delivered by developers with a finished interior has increased from 30% in 2020 to 47% in 2024. This means that almost half of new buyers receive homes with basic renovations already completed—the walls are painted, the floors are laid, and the bathrooms are ready for use.

In recent years, the segment of 2D tools for creating mood boards and collages has seen particularly rapid growth. Solutions like Morpholio Board and Matterboard are gaining users thanks to their simple drag-and-drop interfaces and AI-assisted guidance. They allow users to assemble a visual interior concept in minutes without complex drawings or 2D modeling. According to observations, the audience for such platforms has increased by more than 50% over the past year, clearly indicating a shift in demand toward fast and intuitive solutions.

The number of users of such services is measured in the millions. Canva has become a benchmark: by 2025, it grew to 220 million monthly active users, including approximately 21 million paying users, and reached \$2.7 billion in revenue in 2024.

One statement from the original report about Adobe acquiring Figma was omitted from this public edition because the transaction did not complete. This illustrates why fast-moving market and corporate-event claims should be re-verified before reuse.

5. Competitive field and differentiation

The interior design and visualization solutions market consists of several groups of competitors: direct competitors (online platforms with similar functionality), indirect competitors (traditional software, related services), and those with similar technologies (generative AI services). We examined the key players to compare their features and pricing. Below is a table of the main competitors and our advantages:

Direct competitors (Morpholio Board, Matterboard, CANOA, Decorilla, Havenly, SpaceJoy, Collov, Archiproducts, and ReRooms) confirm the growing demand for 2D mood boards and express design. All offer a freemium model with a basic set of features and affordable premium plans (from \$5–\$15 per month), but each focuses on its own niche: Morpholio Board offers advanced AI templates and a rich library of materials, Matterboard focuses on collaboration and local brand integration, and CANOA combines a drag-and-drop builder with a primary marketplace. Online studios Decorilla, Havenly, SpaceJoy, and Collov operate on a turnkey design model with fixed service packages and consultations, but do not provide instant mood board solutions. Archiproducts operates as a professional B2B catalog without AI tools, while the local ReRooms targets the CIS market with a simple interface and limited product range.

The proposed platform will be comprehensive, combining simplicity with advanced AI functionality similar to Coohom's solutions (fast rendering, auto-decoration). The proposed unique selling proposition is an integrated product marketplace: competitors allow you to design, but not buy.

The concept integrated a catalog of real products (especially from local manufacturers) and receive a percentage of transactions—this motivates us to constantly update our product range and work directly with stores, something our competitors don't do. This provides value for the user: "I saw a design and immediately ordered all the elements." Furthermore, the original plan proposed to focus on localization for Russia/CIS: a Russian-language interface (foreign products have one, but the translation isn't always high-quality), knowledge of typical local layouts (panel buildings, etc.), and a furniture catalog from local brands. This will create a more personalized experience than "one-size-fits-all" Western products.

Another strength is the freemium monetization of AI renders: we offer basic visualizations for free and charge for photorealistic renderings (similar to Homestyler selling 4K renders for coins). This is a proven model, and with our technology (possibly our own neural network for interiors), we can render faster/cheaper than our competitors, increasing our margins.

Ultimately, our solution will be faster and easier for non-experts (thanks to AI and UX without overload) and better integrated with e-commerce (we cover the full cycle of "dreaming about an interior -> visualizing -> purchasing products"). In terms of functionality, the core is equally powerful: the concept incorporated all the best practices from competitors. It's worth noting that traditional software (3ds Max, etc.) isn't our competitor for mass users—it's out of reach in this segment.

However, we do indirectly compete with design studios that offer turnkey services. Our tool may attract some clients who might previously have commissioned visualizations from a freelancer but are now willing to try it themselves. In this

regard, we have the advantage of price (the service is relatively free or significantly cheaper than a designer's work) and time (results are delivered in minutes or hours, not weeks).

The product fits into a market where demand has already been proven (the presence of competitors is a good sign), but there's still no dominant AI-focused player in the Russian-speaking space. Planner 5D, our closest competitor in terms of audience, monetizes through a subscription and sells renders. We could attract their users by adding more free features and AI-powered features. Homestyler is still underrepresented in our market (and, as a Chinese company, perhaps unofficially). Therefore, the proposed platform has an opportunity to take a leading position using innovation (AI) and a local approach.

6. SWOT summary

Area	Public-edition summary
Strengths	AI + lightweight design + marketplace logic; low entry barrier; diversified monetization; local product context.
Weaknesses	Limited startup resources; dependence on third-party AI/cloud infrastructure; weak initial brand trust; catalog/content burden.
Opportunities	Retail/developer partnerships; B2B tools and APIs; adjacent visualization use cases; data and professional tiers.
Threats	Fast-moving competitors; regulatory/copyright uncertainty; weaker consumer purchasing power; rapid technology change and security risk.

7. Monetization and unit-economics model

The original model combined three revenue streams: subscription revenue, paid AI rendering or other usage-based features, and affiliate/transaction commissions on products purchased through the catalog.

Assumption	Original baseline	Status
Average monthly ARPPU	~\$6.5	Model assumption
Paying share	~25%	Model assumption
CAC per paying customer	~\$18	Benchmark-based assumption
Average user LTV	~\$25	Derived assumption
Target LTV/CAC	>10x	Model objective
Combined gross margin	~75%	Projected blended margin

The original report estimated break-even using active-user scenarios and an Excel P&L. These outputs depend heavily on conversion, retention, acquisition cost and commerce revenue, so they should be treated as scenario mechanics rather than validated economics.

We calculated metrics to understand the break-even point. Let's assume we have 1,000 active users, 250 of whom (25%) are paying subscribers. At a price of, say, \$6.50/month, they generate about \$2,000 per month. The rest can make micropayments – let's say every fifth free user buys one render for \$2 per month, which is another ~\$360. Commissions: out of 1,000 users, let's say 20 made furniture purchases with an average revenue of \$50 (someone ordered a cabinet, someone just a lamp) – that's \$1,000.

Total revenue per 1,000 users is ~\$1,625/month. If, at this scale, the modeled fixed costs (payroll, servers, office rent, etc.) are also around \$2,000–2,500 per month, then the break-even point is reached at approximately 1,000 active users. With the current marketing budget, the break-even point shifts to ~11 months (~10.3k MAU). Variable costs per 1,000 users are low (server capacity for rendering is ~\$300–\$400).

Thus, even in the early stages (a thousand users is quite small, and can be achieved within a few months of launch with successful marketing), the project can break even. As the audience grows, economies of scale will reduce unit costs, and the business will become profitable. In a conservative scenario (fewer paying users, lower checks), the break-even

point could drop to 2,000–3,000 users, which is still a small threshold. An optimistic scenario—where sales commissions play a significant role—could lead to profitability even with hundreds of active users (for example, if they include two or three large furniture transactions).

The main expenses are development (tech team salaries), marketing (digital advertising, content, affiliate programs), server capacity (cloud for AI and storage), and other (office, admin). At the start, R&D will account for the largest share. We plan to use the investments raised to cover losses over the first 1.5–2 years while we build a user base. According to the financial forecast (Excel Sheet 5), raising ~\$500,000 in investments will be enough for MVP development (quarters 1–2), marketing to acquire ~10,000 users per year, and reaching monthly revenue of ~\$16,000 by the end of the second year. After that, the project will become self-financing.

8. Roadmap as originally modeled

Stage	Original timing	Focus
Platform core	Q3-Q4 2025	2D planner, basic catalog, early AI assistance, beta and initial render-token capability
Full 2D expansion	Q1-Q2 2026	Richer editor, multi-room support, mobile, photorealistic rendering and paid launch
AI + commerce integrations	Q3-Q4 2026	Photo-to-design, AI style assistance, catalog integrations, BOM and partner pilots
E-commerce expansion	2027	Deeper commerce, adjacent design use cases and optional AR/VR/B2B extensions

This roadmap is included as evidence of the planning structure used in the original project. It is not a current product-status statement.

9. Public-edition takeaway

As a case study, the work demonstrates how a market report can connect market sizing, customer segmentation, competitive positioning and financial assumptions instead of treating them as separate slides. The main unresolved questions were not whether a broad design market existed, but whether the proposed workflow could win a specific user segment, produce repeatable retention, and support the assumed acquisition and commerce economics.

Need this adapted to your business?

If you need market research connected to an actual financial model and launch decision, Send the current context, market, model or question. I'll review it and explain how I'd approach the work before any paid work is agreed.

keinekratzer.com/contact

Selected sources

The public edition preserves the source base of the original research. Links below were part of the original deliverable or its evidence set.

Stratview Research - Digital Content Creation Market — <https://www.stratviewresearch.com/2703/digital-content-creation-market.html>

Everypixel - AI image statistics — <https://journal.everypixel.com/ai-image-statistics>

DemandSage - Canva statistics (2025 reference used in original research) — <https://www.demandsage.com/canva-statistics/>

Retail.ru - online furniture forecast used in original research — <https://www.retail.ru/rbc/pressreleases/k-2026-godu-online-rynok-mebeli-v-rossii-vyrastet-do-505-mlrd-rubley/>

TechRadar - Planner 5D review — <https://www.techradar.com/reviews/planner-5d>